ANNUAL FINANCIAL REPORT

Grain Growers Limited

ABN 25 000 245 269

For the year ended 30 June 2026

Contents

Directors' report

The Directors present their report on the entity (referred to hereafter as GrainGrowers).

Directors

Directors listed below have been in office from the start of the financial year to the date of this report unless otherwise stated.

Rhys T. Turton, GAICD

Rhys is a grower director from York, Western Australia and is currently the Chair of GrainGrowers.

Rhys also sits on the board of Net Zero Global as an executive director, is a Government appointed Councillor of the Western Australian Soil and Land Conservation Council and is a director of Grain Technology Australia.

Prior to this Rhys was the Chair of the Council of Grain Grower Organisations in W.A. and was a director of the New Zealand based Ravensdown Fertiliser Co-operative for 7 years. He also held the position of President of the Western Australian Farmers Federation and served on the Co-operative Federation of Western Australia for 6 years.

Rhys has a thorough understanding of the grass roots needs of farmers and farming stakeholders and has an affinity with member-based organisations, together with experience in corporate governance, strategic planning and risk management for large commercial businesses.

Nigel W. Corish, Assoc. Dip. B.App Science, GAICD

Nigel Corish is a grower director and a grains and cotton producer from Goondiwindi, Queensland. Nigel has over 20 years' experience in farming. He is a Director of New Leaf Ag Pty Limited, a family-owned and operated mixed farming business producing barley, wheat, canola, sorghum and cotton in southern Queensland.

Nigel is the Chair of the Audit, Risk and Finance committee and member of the People and Culture Committee.
Nigel is currently a non-executive director of Cotton Seed Distributor. Nigel is a non-executive director and chair of Ability Agriculture, non-executive director Nuffield Australia and Grain Technology Australia.

Jane F. Bennett, FAICD

Jane Bennett is a non-grower director and was appointed as a non-executive Director on 1st May 2023. Based in Tasmania, Jane has over 30 years of experience working in agrifood businesses across Tasmania and the United Kingdom. She is the current Chair of Hop Products Australia, Nuffield Australia and is a non-executive director of Sustainable Timber Tasmania and TT Line. She previously held the position of Managing Director of Tas Foods and Ashgrove Cheese. Jane was previously a non-executive director for the Australian Broadcasting Corporation, CSIRO, Tasmanian Ports Corporation, and the Australian Farm Institute.

Ashleigh Brooks, GAICD

Ashleigh Brooks is a grower director and her family operate a broadacre cropping business in the Wimmera, Victoria, growing canola and pulses.

Outside of the farm, Ash has worked in the grains industry for over 20 years, including national marketing and strategy positions, and values the importance of industry research and development. Supply chain engagement has also been integral within these roles, and through these experiences, Ash has developed effective agronomic, marketing, market development, strategy, and governance skills.

Ash is also a Grains Councillor at the Victorian Farmers Federation (West Wimmera Representative), Chair of By Five's Wimmera Southern Mallee Children's Innovation Hub, former Treasurer at South-East Australian Barley Advisory Council and former Director at the Rural Financial Counselling Service – Victoria West. Ash holds a Bachelor of Science in Agriculture (Hons) degree, is a graduate of the Australian Institute of Company Directors Course and the 2021 GrainGrowers inaugural OnBoard program.

Directors' report (continued)

Ian Gourley

Ian Gourley is a grower director and a second-generation grain grower in northwest New South Wales. Ian has over 25 years' experience in the grains industry and has been a part of GrainGrowers National Policy Group, president of Dryland Cotton Research Association since its inception in 2014 and heavily involved in the Northern Grower Alliance establishment. Ian is a director of Camus Consulting Pty Ltd, Spraying Pty Ltd, and Golden Grain Pastoral Pty Ltd. Having worked across many areas of the grains industry including research, production, transport, and marketing, Ian has had the chance to view the industry from many different perspectives.

Fiona Marshall

Fiona Marshall is a grower director and was appointed on 8 October 2025. She farms with her family at Mulwala in the Southern Riverina of NSW.

Fiona is a passionate advocate for Australian agriculture, with a strong commitment to advancing the profitability, sustainability, and profile of the grains industry. She brings a unique blend of practical farm management experience and industry leadership, underpinned by a background in applied science and education.

Fiona is a graduate of the Australian Institute of Company Directors, the Australian Rural Leadership Program (ARLP), the NFF Diversity in Ag Leadership Program, the Grains Social Leadership Program, and was awarded a Climate Smart Agriculture Scholarship by Farmers for Climate Action.

Fiona's governance and leadership experience is extensive. She is Chair of Riverine Plains Inc and Deputy Chair of AgBiz Assist. Fiona also previously served on the GrainGrowers National Policy Group and the GRDC Southern Panel.

Richard B. Konzag, GAICD

Richard Konzag is a grower director from Mallala, South Australia. Richard produces a wide variety of cereals, pulses, and oilseeds. Richard is a director of Gracewood Property Pty Ltd, a member of Hart Fieldsite Group, a member of Liberal Party of SA, a member of Southern Australia Durum Growers Association and the SA AG Bureau. Richard served for six years on the Advisory Board of Agriculture, and seven years on the Grain Research and Development Corporation Southern Panel which included the Plant Biosecurity Cooperative Research Centre, Grains Advisory Panel.

Richard has experience in corporate governance, strategic and business planning, financial management and planning, implementation and graduated from the Australian Institute of Company Directors in 2015.

Richard L. Norton Dip.BA, MBA, GAICD, CMgr MIML

Richard Norton is a non-grower director and has extensive international experience in the agribusiness sector and is the current Managing Director of the ASX-listed Terragen Holdings. Before his tenure as Managing Director at Meat & Livestock Australia (MLA), he held senior roles with global agribusiness companies, including responsibilities in Australia, Brazil, the United States, and Europe. This international exposure has provided him with a comprehensive understanding of global agricultural markets and practices.

Richard is a seasoned agribusiness executive with extensive leadership experience across the Australian global agri-food sector, raising over $50m in capital for start-up companies, with a proven track record in driving strategic innovation, fostering industry collaborations, and implementing digital transformation to enhance sustainability and profitability. Recognised for spearheading large-scale initiatives in agricultural technology, data-driven solutions, and supply chain optimisation.

Mr Norton's executive experience includes founding the retail wholesale business Community Rural Group, Managing Director of Landmark Operations (Now Nutrien Ag Solutions) and General Manager of Retail at Elders. Richard also has previously held senior positions at Wesfarmers Dalgety, Toll Holdings, Woolworths and Coca Cola Amatil.

Directors' report (continued)

Julia E, Hausler, Bec, MAgrBus, GAICD, ARLF

Julia Hausler previously a grower director retired by rotation from the Board on 8 October 2025 at the end of her term. The Board wishes to thank Julia for her valuable service to Grain Growers Limited.

Chief Executive Officer

Ms Shona Gawel was appointed as CEO in February 2023. Ms Gawel previously held roles in GrainGrowers including Acting Chief Operating Officer from October 2022 to February 2023, and General Manager, Communications and Grower Engagement from December 2018 to October 2023.

Ms Gawel had the authority and responsibility of planning, directing and controlling the activities of GrainGrowers for the financial period 1 July 2025 to 30 June 2026.

Company Secretary

The Company appointed Marta Button as Company Secretary on 18 June 2025.

Meeting of directors

The following table sets out the number of meetings held by the GrainGrowers Board and Board Committees during the year ended 30 June 2026, and the number of meetings attended by each Director.

Director	Full Board Meetings		Audit, Risk and Finance Committee		People and Culture Committee		Investment Committee		Environmental, Social, and Governance Committee		Total	
	A	B	A	B	A	B	A	B	A	B	A	B
Rhys T. Turton	7	7	-	-	-	-	4	4	-	-	11	11
Nigel W. Corish	7	7	3	3	4	3	-	-	3	3	17	16
Jane F. Bennett	7	7	1	1	2	1	4	4	-	-	14	13
Ashleigh Brooks	7	7	-	-	4	4	4	4	3	3	18	18
Ian Gourley	7	7	3	2	-	-	4	3	3	1	17	13
Julia E. Hausler	2	2	1	1	1	1	-	-	-	-	4	4
Fiona Marshall	5	5	1	-	2	1	-	-	-	-	8	6
Richard B. Konzag	7	7	-	-	4	4	4	4	-	-	15	15
Richard L. Norton	7	7	3	2	-	-	-	-	3	2	13	11

A - Number of meetings eligible to attend during period in office.
B - Number of meetings attended during period in office.
- Not a member of the relevant committee.

Directors' report (continued)

Principal activities

GrainGrowers works to promote the development of Australian agricultural resources by representing the nation interests of grain farmers in Australia. GrainGrowers' 2025-2026 strategic priorities have been a profitable and sustainable operating environment for growers, a robust ideas ecosystem to solve emerging and future issues and an impactful portfolio of activities and resources that growers want and need.

Review of operations

GrainGrowers activities during the financial year have resulted in a profit after income tax of $5.3 million (FY25: profit after tax of $7.2 million), with revenue of $5.3 million (FY25: $3.4 million). The revenue is mostly comprised of distributions from the investment portfolio. This revenue combined with long term capital appreciation of the portfolio are the key enablers to funding the operations of the organisation. The total comprehensive income for the year includes an unrealised gain of $6.8 million on the investment portfolio (FY25: unrealised gain of $8.0 million) and a realised gain on investments of $1.3 million (FY25: gain of $3.4 million).

GrainGrowers has continued to benefit from the proactive management and diversified asset allocation of its investment portfolio. This strategic approach has effectively positioned GrainGrowers' portfolio to navigate through financial market volatility in the year and has enabled the portfolio to gain from the financial market recovery in the final quarter of the current fiscal year. As at 30 June 2026, the portfolio balance stands at $140.1 million (FY25: $134.8 million).

The board and management have continued to maintain budgetary control of expenditure across the business in line with the spending guidelines developed with and approved by the GrainGrowers board. The guidelines were developed to ensure ongoing sustainability of the capital base. With a strong balance sheet and robust financial management, there are no going concern issues for the organisation.

GrainGrowers Strategy

GrainGrowers had continued with its three-year strategy.

GrainGrowers' strategic priorities included:

- A profitable and sustainable operating environment for growers
- A robust ideas ecosystem to solve emerging and future issues.
- Ensuring GrainGrowers has an impactful portfolio of activities and resources that growers want and need.

GrainGrowers has focused on six priority themes:

- Farm inputs
- Trade and market access
- Research, Developments & Extension capacity
- Grain freight and supply chains
- Farm business
- Climate and environment

GrainGrowers Sustainability initiatives

In FY22-23 GrainGrowers introduced an Environmental, Social and Governance (ESG) Committee to provide strategic advice to the board in respect to GrainGrowers' ESG and sustainability related strategies and policies. The committee's role was to review and report on ESG related trends and emerging areas of interest that may have implications for GrainGrowers and will also monitor the organisation's compliance with applicable sustainability and ESG related laws and regulations. The GrainGrowers Board resolved in April 2026 that the role of the ESG

Directors' report (continued)

Committee on developing ESG strategy had largely been fulfilled and the need for a committee solely focused on these matters was no longer required and could be absorbed by the Board and its other Committees.

The organisation has continued its stewardship of the grains industry sustainability framework. The framework was developed to assist in ensuring the grains industry meets the changing expectations and needs of consumers, community, investors, and government. A Grain Sustainability Framework Council has been introduced, with shared oversight and responsibility between Grain Producers Australia and GrainGrowers, with the Grains Research and Development Corporation as technical adviser and observer. The Council had appointed Tess Herbert as Independent Chair.

Significant changes in state of affairs during the financial year

There were no significant changes in the state of affairs of Grain Growers Limited during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2026 which has significantly affected or may significantly affect:

a. GrainGrowers' operations in future financial years, or
b. The results of those operations in future financial years, or
c. GrainGrowers' state of affairs in future financial years.

Registered office and principal place of business

Level 19, 1 Market Street
Sydney, New South Wales 2000
(02) 9286 2000

Auditor's independence declaration

The copy of auditor's independence declaration as required under section 60-40 of the Australian Charities and Not for Profits Commission Act 2012, is set out on page 6.

Rounding of amounts to nearest thousand dollars

The Company is of a kind referred to in ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2026/183, relating to the "rounding off" of amounts in the directors' report and financial Report. Amounts in the directors' report and financial report have been rounded off in accordance with the instrument to the nearest thousand dollars, or in certain cases, to the nearest dollar.

This report has been made in accordance with a resolution of directors.

Rhys T. Turton
Chair of the Board
Sydney
12th August 2026

Nigel W. Corish
Chair of Audit, Risk and Finance Committee

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DECLARATION OF INDEPENDENCE BY CLAYTON EVELEIGH TO THE DIRECTORS OF GRAIN GROWERS LIMITED

I declare that, to the best of my knowledge and belief, there have been no contraventions of any applicable code of professional conduct in relation to the audit of Grain Growers Limited for the year ended 30 June 2026.

Clayton Eveleigh
Director

BDO Audit Pty Ltd

Sydney, 12 August 2026

Statement of profit or loss and other comprehensive income

For the year ended 30 June 2026

	Note	2026 $'000	2025 $'000
Revenue	2	5,338	3,356
Other Income	3	8,064	11,370
Total Income		**13,402**	**14,726**
Employment related expenses	4	(4,762)	(4,473)
Depreciation and amortisation expense		(275)	(249)
Marketing and promotion costs		(178)	(165)
Professional fees		(139)	(120)
Project expenses		(1,605)	(1,479)
Finance costs		(57)	(50)
Occupancy costs		(23)	(33)
Other expenses	4	(1,020)	(990)
Total Expenses		**(8,059)**	**(7,559)**
Profit before tax		**5,343**	**7,167**
Other comprehensive income for the year net of income tax		-	-
Total comprehensive income for the year		**5,343**	**7,167**

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Statement of financial position

As at 30 June 2026

	Note	2026 $'000	2025 $'000
Current assets			
Cash and cash equivalents	5	1,341	1,402
Trade and other receivables	6	578	455
Total current assets		**1,919**	**1,857**
Non-current assets			
Financial assets held at fair value through profit and loss	7	140,068	134,829
Financial assets at amortised cost	7	254	254
Property, plant and equipment		12	35
Right-of-use assets	8	888	1,137
Total non-current assets		**141,222**	**136,255**
Total assets		**143,141**	**138,112**
Current liabilities			
Trade and other payables	9	527	630
Lease liabilities	8	238	213
Deferred income		159	242
Employee benefits provision	10	353	296
Total current liabilities		**1,277**	**1,381**
Non-current liabilities			
Lease liabilities	8	743	981
Employee benefits provision	10	76	48
Total non-current liabilities		**819**	**1,029**
Total liabilities		**2,096**	**2,410**
Net assets		**141,045**	**135,702**
Equity			
Retained earnings	11	141,045	135,702
Total equity		**141,045**	**135,702**

The above statement of financial position should be read in conjunction with the accompanying notes

Statement of changes in equity

For the year ended 30 June 2026

	Retained earnings $'000	Total equity $'000
Balance at 1 July 2024	128,535	128,535
Profit for the year	7,167	7,167
Other comprehensive income for the year	-	-
Balance at 30 June 2025	**135,702**	**135,702**
Balance at 1 July 2025	135,702	135,702
Profit for the year	5,343	5,343
Other comprehensive income for the year	-	-
Balance at 30 June 2026	**141,045**	**141,045**

The above statement of changes in equity should be read in conjunction with the accompanying notes

Statement of cash flows

For the year ended 30 June 2026

	Note	2026 $'000	2025 $'000
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		306	210
Payments to suppliers and employees (inclusive of GST)		(7,703)	(7,427)
		(7,397)	(7,217)
Interest received from investments		46	49
Dividend/unit distributions received		4,175	2,826
Net outflow from operating activities		**(3,176)**	**(4,342)**
Cash flows from investing activities			
Purchases of property, plant and equipment		(3)	(10)
Proceeds from sale of investments		7,559	7,140
Dividends/distributions re-invested		(4,175)	(2,826)
Net inflow from investing activities		**3,381**	**4,304**
Cash flows from financing activities			
Principal elements of lease payments		(266)	(226)
Net outflow from financing activities		**(266)**	**(226)**
Net decrease in cash and cash equivalents		**(61)**	**(264)**
Cash and cash equivalents at the beginning of the year		**1,402**	**1,666**
Cash and cash equivalents at the end of the year	5	**1,341**	**1,402**

The above statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the financial statements

For the year ended 30 June 2026

1. Summary of material accounting policies

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

a. Basis of preparation

These general-purpose financial statements have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures and Interpretations issued by the Australian Accounting Standards Board (AASB), the Australian Charities and Not-for-Profits Commission Act 2012 and New South Wales legislation the Associations Incorporation Act 2009, the Charitable Fundraising Act 1991 and associated regulations, as appropriate for not-for-profit oriented entities.

New and amended standards adopted by GrainGrowers

The Company has adopted of all the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the company.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities (including derivative instruments) at fair value through profit or loss and certain classes of property, plant, and equipment.

b. Income tax

As Grain Growers is a charitable institution in terms of subsection 50-5 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

c. Contributed equity

The Company has no share capital as it is limited by guarantee.

d. Rounding of amounts

The Company is of a kind referred to in ASIC Legislative Instrument 2016/191, relating to the "rounding off" of amounts in the directors' report and financial report. Amounts in the directors' report and financial report have been rounded off in accordance with the instrument to the nearest thousand dollars, or in certain cases, to the nearest dollar.

e. Comparatives

Where necessary, comparative information has been reclassified to achieve consistency in disclosure with current financial year amounts.

Notes to the financial statements

For the year ended 30 June 2026

2. Revenue

	2026 $'000	2025 $'000
Services		
Events registration fee	82	67
Sponsorship income	270	131
Other service income	5	12
	357	**210**
Dividends/unit distributions	4,934	3,062
Interest	47	84
	5,338	**3,356**

Dividends/unit distribution includes $0.5 million of accrued imputation credits (2025: $0.3 million).

GrainGrowers recognises service income in profit or loss in the period in which the sponsorship and event takes place. GrainGrowers recognises dividends and unit distributions as revenue in profit or loss when the right to receive payment is notified. Interest income is recognised as revenue where it is earned from financial assets that are held for cash management purposes.

3. Other Income

	2026 $'000	2025 $'000
Net realised gains on disposal of investments	1,270	3,379
Net unrealised gains on investments	6,794	7,991
	8,064	**11,370**

4. Expenses

	2026 $'000	2025 $'000
Employee benefits expense		
Salary and wages	4,018	3,791
Superannuation	473	429
Employee leave entitlements	126	44
Other employment on costs	40	77
Recruitment costs	105	132
	4,762	**4,473**

Notes to the financial statements

For the year ended 30 June 2026

4. Expenses (continued)

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months of the reporting date are recognised in other payables in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

	2026 $'000	2025 $'000
Other expenses		
Board and governance	377	298
Insurance	101	102
Information technology	86	117
Travel	241	251
Telephone and mobiles	17	16
Other costs	198	206
	1,020	**990**

5. Cash and cash equivalents

	2026 $'000	2025 $'000
Cash at bank and on hand	1,341	1,402
	1,341	**1,402**

Cash at bank and on hand is non-interest bearing. Deposits at call and deposits held for investment are at cost plus accrued interest. Interest rates were 4.85%. (2025: 3.85%).

For the purposes of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

6. Trade and other receivables

	2026 $'000	2025 $'000
Trade receivables	6	37
Provision for impairment of trade receivables	-	-
	6	37
Other receivables	17	18
Dividends receivable	500	300
Prepayments	55	100
	578	**455**

Notes to the financial statements

For the year ended 30 June 2026

6. Trade and other receivables (continued)

Trade receivables are generally due for settlement no more than 30 days from the date of recognition.

Impairment of trade receivables

GrainGrowers applies the AASB 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables which is recognised as a provision for impairment of trade receivables.

Provision for impairment of trade receivables

No impairment of trade receivables was recognised during the year ended 30 June 2026 (2025: Nil).

7. Financial assets (non-current)

	2026 $'000	2025 $'000
Financial assets held at fair value through profit and loss	140,068	134,829
Financial assets at amortised cost	254	254
	140,322	**135,083**

Financial assets at fair value consist of		
Units in unlisted Australian managed funds	62,629	58,505
Units in unlisted international managed funds	15,213	13,795
Units in unlisted Australian Infrastructure fund	47,776	47,768
Units in diversified alternatives managed funds	14,450	14,761
	140,068	**134,829**
Funds under management at market value	**140,068**	**134,829**

Reconciliation of Movement	2026 $'000
Opening balance of funds under management - Mercer	134,829
Plus dividends reinvested	4,175
Less redemption	(7,000)
Plus realised gain on investment	1,270
Plus unrealised gain on investment	6,794
Closing balance	**140,068**

Financial assets at amortised cost consist of

	2026 $'000	2025 $'000
Term Deposit	254	254
	254	**254**

Notes to the financial statements

For the year ended 30 June 2026

7. Financial assets (non-current) (continued)

The term deposit is a bank guarantee for the Sydney office lease and is restricted in its use.
Changes in fair values of financial assets at fair value are recorded in other income in the statement of profit or loss and other comprehensive income is the total of net unrealised gain and realised gain of $8.1 million is the total of unrealised gain of $6.8 million and realised gain $1.3 million (2025 net gain of $11.4 million).

Investments and other financial assets

i. Classification of financial assets at fair value through profit or loss

GrainGrowers classifies the following financial assets at fair value through profit or loss (FVPL)

- Debt investments that do not qualify for measurement at either amortised cost or through other comprehensive income (FVOCI)
- Equity investments that are held for trading; and
- Equity investments for which the entity has not elected to recognise fair value gains and losses through other comprehensive income (OCI).

Financial assets measured at FVPL include the following:

	2026 $'000	2025 $'000
Non-current assets		
Investment held at fair value	140,068	134,829

ii. Valuation techniques used to determine fair values

The investment portfolio is valued by the investment manager based on generally accepted valuation principles.
The nature of the investments includes inputs across levels 1, 2 and 3 of the AASB 13 fair value hierarchy:
Level 1 -represents those assets, which are measured using unadjusted quoted prices for identical assets
Level 2 - applies inputs other than quoted prices that are observable for the assets either directly (as prices) or indirectly (derived from prices)
Level 3 - applies inputs, which are not based on observable market data.

iii. Measurement

At initial recognition, GrainGrowers measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

A gain or loss on a debt investment that is subsequently measured at fair value and is not part of a hedging relationship is recognised in profit or loss and presented net in the income statement within other income or other expenses in the period in which it arises.

A gain or loss on a debt investment that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the financial asset is derecognised or impaired and through the amortisation process using the effective interest rate method.

GrainGrowers measures managed fund investments at fair value. Dividends from such investments continue to be recognised in profit or loss as other revenue when GrainGrowers right to receive payments is established (see note 2) and as long as they represent a return on investment.

Notes to the financial statements

For the year ended 30 June 2026

7. Financial assets (non-current) (continued)

Changes in the fair value of financial assets at fair value through profit or loss are recognised in other income or other expenses in the income statement as applicable (notes 2,3 and 4). Interest income from these financial assets is included in the net gains/(losses). Dividend income is presented as other revenue.

Details on how the fair value of financial instruments is determined are disclosed in note 7(ii).

iv. Impairment

GrainGrowers assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

8. Leases

This note provides information for leases where GrainGrowers is a lessee.

(i) Amounts recognised in the balance sheet

The balance sheet shows the following amounts relating to leases:

	Total $'000
Right-of-use assets	
Buildings at cost	
As at 1 July 2025	2,735
Addition	-
As at 30 June 2026	**2,735**
Building Accumulated Depreciation	
As at 1 July 2025	(1,598)
Charge for the year	(249)
As at 30 June 2026	**(1,847)**
Carrying Amount	
30 June 2025	**1,137**
30 June 2026	**888**

	2026 $'000	2025 $'000
Lease liabilities		
Current	238	213
Non-current	743	981
	981	**1,194**

Notes to the financial statements

For the year ended 30 June 2026

8. Leases (continued)

The contractual maturities of undiscounted lease liabilities are set below:

	2026 $'000	2025 $'000
Less than one year	280	265
Between two and five years	793	1,074
More than five years	-	-
	1,073	**1,339**

(ii) Amounts recognised in the statement of profit or loss

The statement of profit or loss shows the following amounts relating to leases:

	Note	2026 $'000	2025 $'000
Depreciation charge of right-of-use assets			
Buildings		249	219
		249	**219**
Expense relating to short-term leases (included in administrative expenses)	4	-	-
Total charges for leases		**249**	**219**

Leased assets

GrainGrowers leases an office building in Sydney which was originally expiring in November 2024. New terms were signed in May 2024 to remain in the premises until January 2030 with no other renewal options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by GrainGrowers under residual value guarantees
- the exercise price of a purchase option if GrainGrowers is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the group exercising that option.

To determine the incremental borrowing rate, GrainGrowers where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If GrainGrowers is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

8. Leases (continued)

GrainGrowers is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.

No extension and termination options are included in the lease contract.

GrainGrowers does not provide residual value guarantees in relation to leases.

9. Trade and other payables

	2026 $'000	2025 $'000
Trade payables	202	252
Accrued Expenditure	306	357
Other Payables	19	21
	527	**630**

These amounts represent liabilities for goods and services provided to GrainGrowers prior to the year end which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months from the reporting date. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

10. Employee benefits provision

	2026 $'000	2025 $'000
Current	353	296
Non-Current	76	48
	429	**344**

GrainGrowers is under a legal obligation to contribute 12% (2025: 11.5%) of each employee's base salary to a superannuation fund. GrainGrowers contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. GrainGrowers' legal or constructive obligation is limited to these contributions.

Long service leave

The liability for long service leave is recognised in the provision as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using interest rates on national government guaranteed securities with terms to maturity that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

Notes to the financial statements

For the year ended 30 June 2026

11. Retained earnings

	2026 $'000	2025 $'000
Retained earnings as at beginning of the financial year	135,702	128,535
Comprehensive profit attributable to members of GrainGrowers Limited	5,343	7,167
Retained earnings as at end of the financial year	**141,045**	**135,702**

12. Remuneration of auditors

During the year the following fees were paid or payable for services provided by the auditor of the entity, its related practices and non-related audit firms:

	2026 $	2025 $
Audit services		
Fees paid or payable to BDO Audit Pty Ltd		
Audit related expenses	2,060	5,665
Audit of financial reports and other work under the *ACNC Act 2012*	44,290	40,685
	46,350	**46,350**

13. Commitments

GrainGrowers had no commitments for expenditure as of 30 June 2026 and 30 June 2025.

14. Contingent Liabilities

GrainGrowers had no contingent liabilities as of 30 June 2026 and 30 June 2025.

15. Key management personnel disclosures and related party transactions

Key management personnel disclosures

a. Directors

The following persons were Directors of Grain Growers Limited during the financial period:
Rhys T. Turton
Nigel W. Corish
Jane F. Bennett
Ashleigh Brooks
Ian Gourley
Julia E. Hausler (retired by rotation 8th October 2025)
Richard B. Konzag
Richard L. Norton
Fiona Marshall (appointed 8th October 2025)

Notes to the financial statements

For the year ended 30 June 2026

15. Key management personnel disclosures and related party transactions (continued)

b. Chief Executive Officer

Ms Shona Gawel was appointed as CEO in February 2023. Ms Gawel had the authority and responsibility of planning, directing, and controlling the activities of GrainGrowers for the financial period 1 July 2025 to 30 June 2026.

c. Key management personnel compensation

The total remuneration received by key management personnel is as follows:

	2026	2025
	$	$
Key management personnel compensation	849,226	867,417
	849,226	**867,417**

Key management includes the Directors and CEO.

d. Other transactions with key management personnel

Other than the transactions noted below, there have been no other transactions with directors and key management personnel outside of normal expenses incurred in line with the fulfilment of their responsibilities.

Rhys T. Turton became the GrainGrowers representative on the NFF Members Council from November 2022. GrainGrowers paid NFF $220,000 in 2026 (2025: $220,000) for the membership fee and received no conference registration fees and sponsorship for the 2026 Innovation Generation Conference. (2025: $15,369).

e. Disclosure update regarding Grain Technology Australia Limited

Rhys T. Turton and Nigel W. Corish are directors of an entity, Grain Technology Australia Limited (GTech). In 2013, GrainGrowers entered into a funding agreement with GTech. This was to support an industry response to underpin activities aimed at returning assets to the grains, milling and baking industry. Legal proceedings lasted many years and were resolved in 2023. GrainGrowers had provided substantial funding, totalling $3,065,859, to the organisation since a funding agreement was signed in 2013. The total amounts provided under the funding agreement were provided in full at 30 June 2024. The Directors resolved to wind up the company in 2024, this has yet to take place. Grain Growers holds funds on GTech's behalf. Grain Growers held remaining funds of $18,525 on behalf of GTech as at 30 June 2026 (2025: $18,525). No further commitments exist under the agreement.

f. Other Disclosures

GrainGrowers adopts best practice in disclosing politically affiliated expenditures. GrainGrowers became a member of the Federal Labor Business Forum in July 2022. The annual membership fee is $30,000 and is a forum that allows for GrainGrowers attendance at various Labor events. GrainGrowers became a member of the National Policy Forum in July 2025 with an annual membership fee of $10,000 and Australian Business Network with an annual membership fee of $9,090. These expenditures further complement GrainGrowers advocacy and policy agenda.

Notes to the financial statements

For the year ended 30 June 2026

16. Events occurring after balance sheet date

No matter or circumstance has arisen since 30 June 2026 which has significantly affected or may significantly affect:

a. GrainGrowers' operations in future financial years, or
b. the results of those operations in future financial year, or
c. GrainGrowers' state of affairs in future financial years

Directors' declaration

In the Directors' opinion:

a. the financial statements and notes set out on pages 7 to 21 are in accordance with the Australian Accounting Standards-Simplified Disclosures, the Australian Charities and Not-for-profit Commission Act 2012 and associated regulations and other mandatory professional reporting requirements.

b. the attached financial statements and notes give a true and fair view of the entity's financial position as at 30 June 2026 and of their performance for the financial year ended on that date, and

c. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

On behalf of the directors

Rhys T. Turton
Chair of the Board

Nigel W. Corish
Chair of Audit, Risk and Finance Committee

Sydney
12th August 2026

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INDEPENDENT AUDITOR'S REPORT

To the members of Grain Growers Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Grain Growers Limited (the registered entity), which comprises the statement of financial position as at 30 June 2026, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including material accounting policy information, and the responsible entities' declaration.

In our opinion the accompanying financial report of Grain Growers Limited, is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

(i) Giving a true and fair view of the registered entity's financial position as at 30 June 2026 and of its financial performance for the year then ended; and

(ii) Complying with Australian Accounting Standards – Simplified Disclosures and Division 60 of the *Australian Charities and Not-for-profits Commission Regulations 2022*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the registered entity in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012* (ACNC Act) and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The responsible entities of the registered entity are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the registered entity's annual report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of responsible entities for the Financial Report

The responsible entities of the registered entity are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards – Simplified Disclosures and the ACNC Act, and for such internal control as the responsible entities determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, responsible entities are responsible for assessing the registered entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the responsible entities either intends to liquidate the registered entity or to cease operations, or has no realistic alternative but to do so.

The responsible entities of the registered entity are responsible for overseeing the registered entity's financial reporting process.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Home.aspx) at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf
This description forms part of our auditor's report.

BDO Audit Pty Ltd

BDO

Clayton Eveleigh
Director

Sydney, 12 August 2026